

Community Giving: The Growth and Giving Priorities of Community Foundations

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Your independent news source in the charity sector

Community Giving: The Growth and Giving Priorities of Community Foundations

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Summary

Community foundations have existed in Canada for more than 100 years, with The Winnipeg Foundation being established in 1912.

They are organized with the local need of the community in mind and, in modern times, are a vehicle for prospective philanthropists to establish donor advised funds. As reported in The Charity Report on August 18, 2020, "a donor advised fund (DAF) is an account established when a donor makes an irrevocable donation to a foundation that houses DAFS," in this case community foundations.

"The donor to the DAF - which could be the account holder or a third-party donor - receives a donation receipt upon making the donation. On aggregate, the foundation which holds the DAF must disburse a minimum of 3.5% of the average balance over the previous two years, but there is no annual disbursement quota for individual fund holders.

Community foundations have fully vested ownership of the DAFs, but generally follow the advice received from the donor advisors of the DAFs.

In 2020, The Charity Report also reported that, "the federal government announced a \$350 million investment, the Emergency Community Support Fund (ECSF) to "improve the ability of community organizations to serve vulnerable Canadians during the COVID-19 crisis." and said the funding would flow through three intermediary organizations—United Way Centraide, the Canadian Red Cross and Community Foundations of Canada—who have "the ability to get funds quickly to community organizations that serve vulnerable populations."

Summary/2

With this study, our purpose is to provide basic information about how community foundations operate, their granting priorities, their regional role in the charity sector and in broader society.

Key findings include:

- There are about 168 community foundations in Canada that cumulatively hold about \$3.7 billion in gross assets value. Together, they disbursed about 6.5% of their assets in 2018.
- 80% of the gross asset value of community foundations are held by 5 community foundations. (See complete listing in Appendix A).
- 67% of the gross asset value of community foundations are held in western
 Canada.

This report primarily considered the activity of the top 5 community foundations, wherein:

- Between 2008 and 2018, the gross asset value in the top 5 community foundations grew by 212%, while gifts to qualified donees grew by 163%
- In 2018, the top 5 foundations jointly spent 5.93% (182.9 million) of their combined assets on all expenditures
- In 2018, the top 5 foundations jointly spent 4.39% (145.9 million) of their assets on grants to qualified donees
- In 2018, the top 5 community foundations jointly issued 165.3 million in charitable tax receipts

Summary/3

- The top 5 community foundations disbursed all their funds to Canadian charities.
- In this report we determined the granting priorities of the top 5 community foundation by looking at the last five years of T3010 data. The top overall recipient was the University of British Columbia with a combined 5-year grant total of \$21.8 million.
- Two Indigenous-led organizations made the overall top 15 grant recipients, which both received grants from The Victoria Foundation. One Indigenousled group made the top 15 list of The Winnipeg Foundation. No Indigenousled organizations were represented in the top 15 grant recipients from the Toronto Foundation, the Vancouver Foundation or the Foundation of Greater Montréal.

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Methodology

- The Charity Report researched the T3010s, websites and, in some cases, the annual reports of 175 community foundations across the country, using the membership of <u>Community Foundations of Canada</u> as a basis of its research.
- We manually looked up the T3010s of each foundations s to determine
 - Location
 - Assets
 - Expenditures
 - Disbursement percentage
 - Amount disbursed to qualified donees
 - Tax receipts issued between 2009 to 2018
 - Diversity of governance
- 2018 data was used to determine asset value.
- There were several that appeared brand new and had not made their first tax return. Others had T3010s with limited information. We ended up looking at 168 communication foundations.
- Once we determined that the top 5 community foundations held 80% of the assets of all community foundations, and disbursed 74.2% of the cohort's expenditure, we decided to focus on those to determine what kinds of organizations were receiving grants.
- <u>Charitydata.ca</u> was used to determine the top 15 donees for each community foundation. The top 15 donees representing 1% to 2% of the overall number of donees, garnered 35% to 75% of the total funds granted.

Methodology/2

- <u>Charity listings at CRA</u> was used to determine the total number of qualified donees.
- While we were conducting our research, 2019 data began to become available on charitydata.ca, our main source for qualified grantee information--information that is only listed for the most recent 5 years provided 2015 to 2019 breakdowns as opposed to the 2014 to 2018 we'd been using. For that reason, the cumulative qualified donee data contained in the report might cover 2014 to 2018 or 2015 to 2019. This is indicated in the chart labelling.
- To understand leadership demographics, we went to each foundation's website and reviewed biographical information for each board member.

Community Foundation Basics

What is a community foundation?

What do they spend money on?

Community Foundations – Total Assets and Expenditures, 2018

Community foundations' expenditures vs. grants to qualified donees, 2018

Are community foundations meeting their disbursement quotas?

Percentage of assets by province or region



What is a community foundation?

A community foundation is a registered charity and an independent *public* foundation that has two areas of business:

- 1. Donors can set up funds within the foundation, so they receive a charitable tax credit from the foundation. The foundation then effectively "owns" the funds, but donors can continue to direct the spending of the fund, though the foundation has the ultimate control. This is called a <u>donor advised fund</u> (DAF). Community foundations manage the investment of the DAFs.
- 2. Community foundations make grants on behalf of its account holders, vetting grant recipients. There is no current regulation governing the disbursement of DAFs. Community foundations, however, are governed by the 3.5% <u>disbursement quota</u> currently in place for all charitable foundations, public and private, so *in aggregate* must spend 3.5% of its assets.

Community foundations currently hold about half of the DAFs established in Canada.

The first community foundation in Canada was The Winnipeg Foundation created in 1921.

The boards of directors of community foundations are typically made up of people who can help fundraise the donor advised funds, and people who can advise on community need.

What do they spend money on?

Expenditures reported by community foundations include:

- 1. Their own charitable activities
- 2. Management and administration
- 3. Fundraising
- 4. Political activities
- 5. Other expenses not covered by what's listed above
- 6. Grants to qualified donees

Their biggest expenditures are, by far, grants to qualified donees, which accounts for 75% of their expenditures. A breakdown of the top 5 community foundations expenditures can be found in Appendix B.

Community foundations also issue tax receipts for donations and for the donor advised funds that are set up under their umbrella.

On the next page, we show the percentage of expenditures grants to qualified donees made up of total expenditures for the 168 community foundations we studied.

Assets and Expenditures, 2018 168 Community Foundations

Total Asset Value

3.76 billion

Total Expenditures

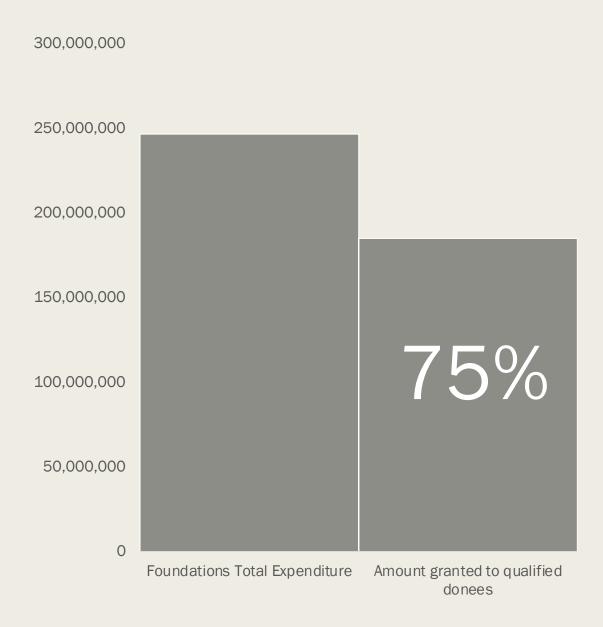
246.4 million (6.55%)

Total Grants to Qualified Donees

184.9 million (4.91%)

Grants to qualified donees as part of expenditures, 2018

168 foundations considered

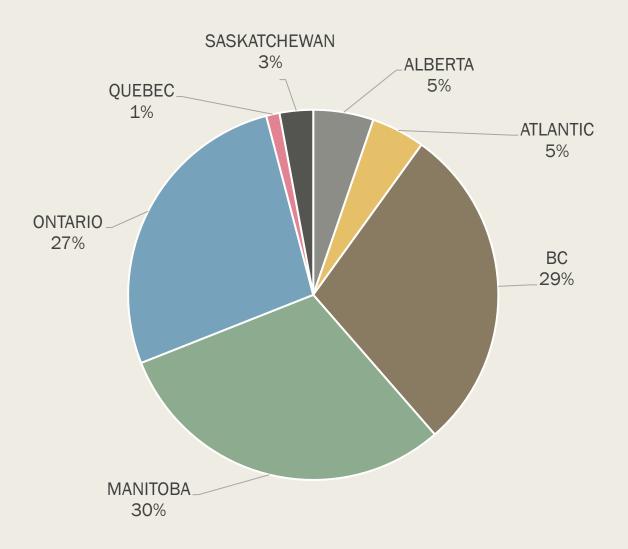


Are community foundations meeting their disbursement quotas?

| EXPENDITURE CATEGORY COMMUNITY FOUNDATIONS | NUMBER | COMBINED ASSETS (\$) | PERCENTAGE ASSETS COMBINED |
|--|--------|----------------------------|----------------------------------|
| Community Foundations Currently Spending 0% - 3.5% of their Assets | 14 | 10,460,326 | 0.28% |
| Community Foundations Currently Spending 3.5% - 5% of their Assets | 25 | 1,047,275,112 | 27.89% |
| Community Foundations Currently Spending 5% - 10% of their Assets | 76 | 2,205,722,478 | 58.73% |
| Community Foundations Currently Spending 10% - 25% of their Assets | 39 | 485,542,313 | 12.93% |
| Community Foundations Currently Spending > 25% | 14 | 6,645,583 | 0.18% |
| Totals | 168 | 3,755,645,812 | 100% |

Percentage of assets by province or region

Total Number: 168



Top 5 Foundations

Top 5 by Assets

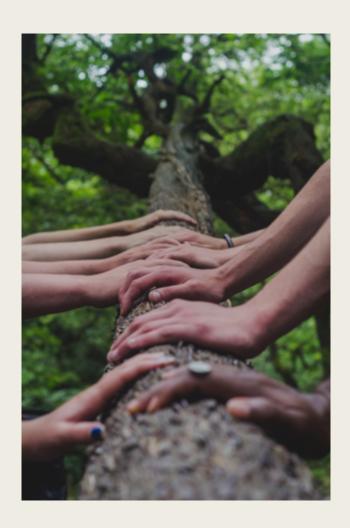
Top 5 by Gifts to Qualified Donees, 2018

Top 5 by Expenditure, 2018

Top 5 growth in value of assets vs growth in grants to qualified donees. 2008 - 2018

Top 5, Amount disbursed to qualified donees vs value of tax receipts issued

Top 5 Board Demographics



Top 5 by Assets

The assets of the top 5 community foundations make up 80% of the assets of all 168 community foundations reviewed

| Top 5 Community Foundations by Assets - 2018 | Total Assets |
|--|---------------|
| Vancouver Foundation | 1,203,087,272 |
| The Winnipeg Foundation | 946,611,551 |
| Toronto Foundation | 388,929,050 |
| Victoria Foundation | 280,584,528 |
| The Foundation of Greater Montreal | 193,698,879 |
| Total Top 5 | 3,012,911,280 |

Top 5 by Expenditure, 2018

| Top 5 Community Foundations by Assets - 2018 | Total Expenditure |
|--|----------------------|
| Vancouver Foundation | 76,576,779 |
| The Winnipeg Foundation | 37,804,662 |
| Victoria Foundation | 32,518,239 |
| Toronto Foundation | 24,541,218 |
| The Foundation of Greater Montreal | 11,480,155 |
| Total Top 5 | 182,921,053 |

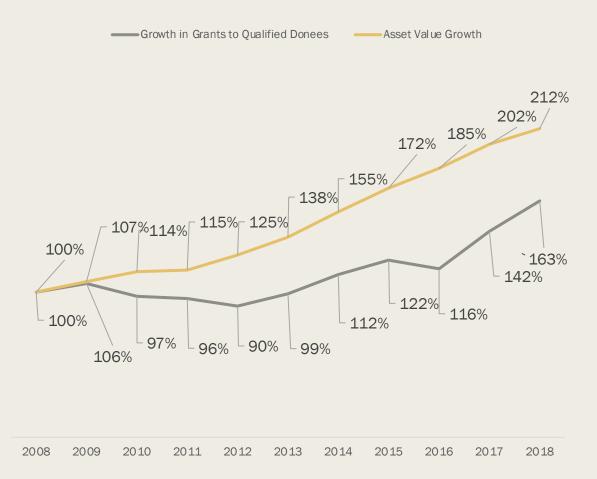
The top 5 foundations jointly spent 6.07% of their combined assets on all expenditures

Top 5 by Gifts to Qualified Donees, 2018

| Top 5 Community Foundations by Assets - 2018 | Grants to Qualified Donees |
|--|----------------------------------|
| Vancouver Foundation | 59,849,192 |
| Victoria Foundation | 29,727,046 |
| The Winnipeg Foundation | 28,829,733 |
| Toronto Foundation | 18,972,521 |
| The Foundation of Greater Montreal | 8,497,178 |
| Total Top 5 | 145,875,670 |

The top 5 foundations jointly disbursed 4.84% of their combined assets to qualified donees.

Top 5 growth in value of assets vs growth in grants to qualified donees, 2008 - 2018



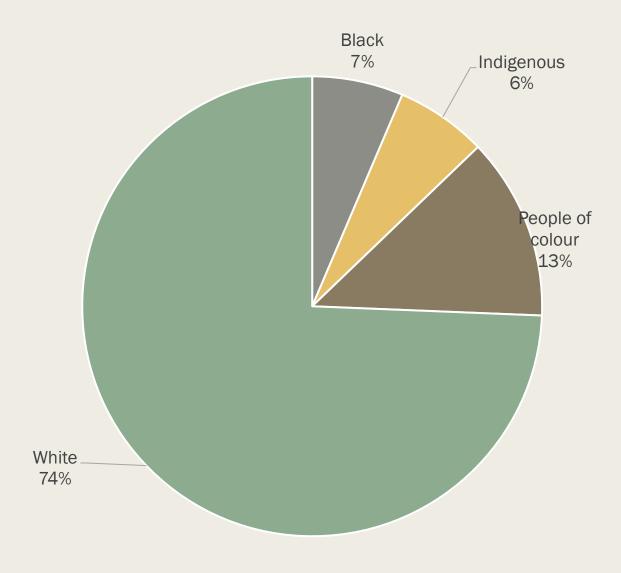
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Top 5 Amount disbursed to qualified donees vs value of tax receipts issued

| Foundation | Grants disbursed to qualified donees (\$) | Tax Receipts Issued (\$) |
|------------------------------------|---|--------------------------------|
| Vancouver Foundation | 59,849,192 | 37,341,462 |
| The Winnipeg Foundation | 28,829,733 | 90,928,251 |
| Toronto Foundation | 18,972,521 | 13,905,342 |
| Victoria Foundation | 29,727,046 | 13,243,204 |
| The Foundation of Greater Montreal | 8,497,178 | 2,440,320 |
| Total Top 5 | 145,875,670 | 157,858,579 |

Top 5 Board Demographics

The Charity Report reviewed the website and biographies of each board member to determine demographic.



Top 5 priorities as indicated by grants to qualified donees

The Vancouver Foundation

Overview – 2018

The Vancouver Foundation Five years at a Glance

The Winnipeg Foundation
Overview - 2019

The Winnipeg Foundation Five Years at a Glance

The Toronto Foundation
Overview – 2019

The Toronto Foundation
Five Years at a Glance

The Victoria Foundation Overview – 2018

The Victoria Foundation Five Years at a Glance

The Foundation of Greater Montreal

Overview - 2019

The Foundation of Greater Montreal

Five Years at a Glance

Top 15 Qualified Donees Overall 2014/2015 - 2018/19



The Vancouver Foundation Overview - 2018

In 2018, the Vancouver Foundation made \$59.8 in grants to 1596 qualified donees.

The top 15 donees (0.9% of total donees) in 2018 received 20.9.% (\$12.5 million) of the total amount granted, with an average grant of \$833,584.

The bottom 1581 donees (99.1%) received 79.1% (\$47.3 million) of the total grant amount with an average gift of \$29,947.

The Vancouver Foundation Five Years at a Glance

Top 15 Qualified Donees, 2014 - 2018

| Grantee | Grant (\$) |
|---|------------|
| The University Of British Columbia | 21,783,599 |
| United Way of the Lower Mainland | 14,938,953 |
| Streetohome Foundation | 12,757,447 |
| British Columbia's Children's Hospital Foundation | 12,288,716 |
| Jack and Sylvia Gin Family Foundation | 10,000,000 |
| Liber Ero Foundation | 5,956,345 |
| St. Paul's Hospital Foundation of Vancouver | 5,353,491 |
| Simon Fraser University | 4,237,223 |
| British Columbia Conference The United Church of Canada | 3,970,111 |
| University of Victoria | 3,584,673 |
| The Justice Institute OF B.D. Foundation | 3,505,537 |
| Association of Neighbourhood Houses of British Columbia | 3,373,467 |
| Douglas College Foundation | 3,372,918 |
| VGH & UBC Hospital Foundation | 3,233,520 |
| Paul Sugar Palliative Support Foundation | 3,110,870 |

The Winnipeg Foundation Overview – 2019

In 2019, the Winnipeg Foundation made \$40.1 million in grants to 983 qualified donees

The top 15 donees (1.5% of total donees) in 2019 received 32.4.% (\$13.0 million) of the total amount granted, with an average grant of \$866,628.

The bottom 968 donees (98.5%) received 67.6% (\$27.2 million) of the total grant amount with an average gift of \$27,623.

The Winnipeg Foundation Five Years at a Glance

Top 15 Qualified Donees 2015 - 2019

| Grantee | Grant |
|--|-----------|
| The Royal Winnipeg Ballet | 6,642,826 |
| The University Of Manitoba | 6,101,938 |
| University Of Winnipeg | 4,752,461 |
| Royal Manitoba Theatre Centre Inc | 4,300,692 |
| Winnipeg Regional Health Authority | 3,382,518 |
| University of Winnipeg | 2,490,430 |
| The Winnipeg Symphony Orchestra Inc. | 2,446,717 |
| The Manitoba Museum | 2,270,894 |
| The Winnipeg Art Gallery | 2,039,633 |
| Children's Heritage Fund | 1,876,720 |
| Assiniboine Park Conservancy Inc | 1,833,051 |
| Manitoba Habitat Heritage Corporations | 1,544,808 |
| The Forks Foundation inc | 1,450,647 |
| The Fort Whyte Foundation Inc | 1,392,073 |
| Ma Mawi-Wi-Chi-Itata Centre Inc | 1,333,886 |

The Toronto Foundation Overview - 2019

In 2019, the Toronto Foundation made \$19.0 million in grants to 798 qualified donees

The top 15 donees (1.9% of total donees) in 2019 received 47.3.% (\$9.07 million) of the total amount granted, with an average grant of \$604,653.

The bottom 783 donees (98.1%) received 52.7% (\$9.9 million) of the total grant amount with an average gift of \$12,647.

The Toronto Foundation Five Years at a Glance

Top 15 Qualified Donees 2015 - 2019

| Grantee | Grant |
|--|-----------|
| City of Toronto | 5,005,106 |
| Centre for Addiction and Mental Health Foundation | 4,212,547 |
| St. Michael's Hospital Foundation | 3,601,458 |
| National Arts Centre Foundation | 1,026,542 |
| Multiple Sclerosis Society of Canada | 907,946 |
| Trillium Health Partners Foundation | 884,002 |
| Royal Ontario Museum Foundation | 679,729 |
| University of Toronto | 595,913 |
| Tides Canada | 580,491 |
| Canadian Friends of Hebrew University | 500,000 |
| Trans Canada Trail | 460,000 |
| Canada Company:Many Ways to Serve | 416,561 |
| CIFAR - Canadian Institute For Advanced Research | 400,000 |
| British Columbia Institute of Technology Foundation | 368,000 |
| University of Manitoba | 347,000 |

The Victoria Foundation Overview - 2018

In 2018, the Victoria Foundation made \$29.7 million grants to 459 qualified donees

The top 15 donees (3.3% of total donees) in 2018 received 76.3.% (\$22.7 million) of the total amount granted, with an average grant of \$1.51 million.

The bottom 444 donees (96.7%) received 23.7% (\$7.0 million) of the total grant amount with an average gift of \$15,871.

The Victoria Foundation Five Years at a Glance

Top 15 Qualified Donees, 2015 - 2019

| Grantee | Grant |
|--|------------|
| Tsay Keh Dene First Nation | 12,535,667 |
| Kwadacha First Nation | 11,505,196 |
| BC Search and Rescue Association | 10,183,983 |
| Art Gallery of Greater Victoria Foundation | 8,395,549 |
| Saanich Peninsula Hospital Foundation | 2,056,005 |
| Our Place Society | 1,750,535 |
| Pacific Opera Victoria | 1,664,004 |
| Simon Fraser University | 1,604,350 |
| University of Victoria | 1,557,061 |
| Victoria Conservatory of Music | 1,419,140 |
| Victoria Hospice & Palliative Care Foundation | 1,307,916 |
| Victoria Symphony Society | 1,187,637 |
| Pacific North-West Heritage Home Foundation 2013 | 925,000 |
| Camosun College Foundation | 823,228 |
| Royal British Columbia Museum Foundation | 789,866 |

The Foundation of Greater Montreal Overview - 2019

In 2019, the Foundation of Greater Montreal made \$12.7 in million grants to 491 qualified donees

The top 15 donees (3.1% of total donees) in 2019 received 34.8.% (\$4.42 million) of the total amount granted, with an average grant of \$294,698.

The bottom 476 donees (96.9%) received 65.2% (\$8.3 million) of the total grant amount with an average gift of \$17,437

The Foundation of Greater Montreal Five Years at a Glance

Top 15 Qualified Donees, 2015 - 2019

| Grantee | Grant |
|---|------------|
| Fondation de Claire et Jean-Pierre Léger | 10,858,627 |
| Royal Victoria Hospital Foundation | 1,550,299 |
| The Study School Foundation | 1,328,089 |
| Fondation Henrichon-Goulet | 966,492 |
| Centraide du Grand Montréal | 857,361 |
| Fusion Jeunesse | 850,000 |
| Fondation du Grand Montréal | 842,052 |
| Fondation Linoit | 709,721 |
| École Nationale de théâtre du Canada | 642,460 |
| Moisson Montréal | 527,100 |
| Fondation de l'Hôpital général de Montréal, MGH Foundation | 526,983 |
| Festival des Arts de Saint-Sauveur | 481,370 |
| Academos Cybermentorat | 441,759 |
| Corporation Sports-Québec | 426,590 |
| McGill University Health Centre | 425,000 |

Top 15 Qualifed Donees Overall 2014/2015 - 2018/19

| Foundation | Grantee | Grant |
|------------|---|------------|
| VANCOUVER | The University Of British Columbia | 21,783,599 |
| VANCOUVER | United Way of the Lower Mainland | 14,938,953 |
| VANCOUVER | Streetohome Foundation | 12,757,447 |
| VICTORIA | Tsay Keh Dene First Nation | 12,535,667 |
| VANCOUVER | British Columbia's Children's Hospital Foundation | 12,288,716 |
| VICTORIA | Kwadacha First Nation | 11,505,196 |
| MONTREAL | Fondation de Claire et Jean-Pierre Léger | 10,858,627 |
| VICTORIA | BC Search and Rescue Association | 10,183,983 |
| VANCOUVER | Jack and Sylvia Gin Family Foundation | 10,000,000 |
| VICTORIA | Art Gallery of Greater Victoria Foundation | 8,395,549 |
| WINNIPEG | The Royal Winnipeg Ballet | 6,642,826 |
| WINNIPEG | The University Of Manitoba | 6,101,938 |
| VANCOUVER | Liber Ero Foundation | 5,956,345 |
| VANCOUVER | St. Paul's Hospital Foundation of Vancouver | 5,353,491 |
| TORONTO | City of Toronto | 5,005,106 |

Appendix A

Community
Foundations
Listing by Asset



Community Foundations Listing by Assets, 2018

| | Foundation | Total Assets | Amount Disbursed |
|----|--|--------------|---------------------|
| MN | South Saskatchewan Community Foundation Inc. | 69,654,380 | 7,680,022 |
| MN | Community Foundation for Kingston & Area | 20,956,075 | 1,199,980 |
| ON | WindsorEssex Community Foundation | 18,639,239 | 1,329,539 |
| ВС | Community Foundation of the North Okanagan | 17,559,493 | 871,646 |
| MN | Clayoquot Biosphere Trust | 17,127,097 | 1,303,490 |
| ВС | Brant Community Foundation | 17,025,206 | 949,452 |
| MN | The Greater Saint John Community Foundation | 16,626,518 | 1,880,910 |
| MN | Community Foundation Grey Bruce | 15,360,365 | 1,105,376 |
| ВС | The Guelph Community Foundation | 14,696,773 | 934,808 |
| MN | West Vancouver Community Foundation | 14,564,844 | 609,068 |
| ВС | Red Deer & District Community Foundation | 14,560,092 | 853,299 |
| MN | Battle River Community Foundation | 14,345,873 | 1,052,889 |
| ON | Community Foundation of the South Okanagan | 13,563,809 | 1,188,475 |
| MN | Banff Canmore Community Foundation | 13,462,981 | 684,229 |
| ВС | Burlington Community Foundation | 13,314,203 | 1,550,291 |
| MN | Abbotsford Community Foundation | 13,150,130 | 1,046,735 |
| MN | Community Foundation of Southeastern Alberta | 13,108,678 | 804,065 |
| MN | Brandon Area Community Foundation Inc. | 12,906,327 | 777,262 |
| ВС | Comox Valley Community Foundation | 12,900,630 | 701,701 |
| MN | The Prince George Community Foundation | 12,878,267 | 815,042 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|---------------------|
| ВС | Cambridge & North Dumfries Community Foundation | 12,558,503 | 1,887,469 |
| ВС | Thunder Bay Community Foundation | 11,183,543 | 1,352,725 |
| MN | The Community Foundation of Prince Edward Island | 11,159,982 | 825,334 |
| ON | Selkirk & District Community Foundation | 10,526,524 | 504,841 |
| ВС | Community Foundation of Greater Peterborough | 10,405,447 | 893,818 |
| MN | Shuswap Community Foundation | 10,036,319 | 577,980 |
| ВС | Community Foundation of Portage and District Inc. | 9,673,607 | 423,968 |
| ВС | Francofonds – La Fondation Communautaire du Manitoba Francais | 9,542,117 | 610,642 |
| SK | Community Foundation of Nova Scotia | 9,205,437 | 1,207,115 |
| ВС | BC Interior Community Foundation | 8,804,332 | 441,674 |
| MN | Brampton and Area Community Foundation | 8,776,682 | 843,919 |
| ON | Community Foundation Of Northwestern Alberta | 8,085,283 | 708,658 |
| MN | The Chatham Kent Community Foundation | 7,754,852 | 489,695 |
| ВС | SurreyCares | 7,389,113 | 445,235 |
| ВС | Sarnia Community Foundation | 7,098,279 | 412,969 |
| AT | The Temiskaming Foundation | 7,046,900 | 458,565 |
| AB | Fundy Community Foundation | 6,990,522 | 350,948 |
| MN | Salt Spring Island Foundation | 6,913,685 | 694,923 |
| MN | The Killarney Foundation Inc. | 6,693,760 | 352,673 |
| ВС | Whistler Community Foundation | 6,463,280 | 815,988 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|---------------------|
| ON | The Community Foundation of Orillia and Area | 6,167,202 | 296,562 |
| MN | Drayton Valley Community Foundation | 5,645,077 | 675,959 |
| ON | Kenora and Lake of the Woods Regional Community Foundation | 5,353,627 | 778,384 |
| ВС | Dauphin & District Community Foundation | 5,096,472 | 252,871 |
| ON | Sunshine Coast Community Foundation | 5,036,328 | 314,447 |
| MN | Nanaimo Foundation | 4,857,772 | 684,762 |
| AB | Mission Community Foundation | 4,652,000 | 194,039 |
| QC | Richmond Community Foundation | 4,614,978 | 207,143 |
| MN | Stratford and Perth County Community Foundation | 4,608,031 | 479,543 |
| ВС | Sudbury Community Foundation | 4,352,364 | 329,628 |
| MN | Durham Community Foundation | 4,246,988 | 389,092 |
| MN | Winkler Community Foundation Inc. | 4,235,760 | 269,347 |
| ON | Winkler Community Foundation Inc. | 4,235,760 | 269,347 |
| ВС | Elgin-St. Thomas Community Foundation | 4,117,007 | 530,915 |
| AB | North Shore Community Foundation | 3,988,002 | 462,904 |
| ON | The Boissevain and Morton Foundation Incorporated | 3,912,467 | 510,187 |
| ВС | Beautiful Plains Community Foundation Inc. | 3,840,385 | 242,488 |
| ВС | Community Foundation for Lennox and Addington | 3,656,819 | 258,004 |
| ВС | The Norfolk Community Foundation | 3,551,369 | 152,544 |
| MN | Huronia Community Foundation | 3,383,541 | 378,069 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|---------------------|
| MN | Community Foundation of Halton North | 3,283,172 | 272,027 |
| ВС | Carberry and Area Community Foundation Inc. | 3,280,334 | 119,515 |
| ON | The County Community Foundation | 3,228,734 | 493,174 |
| MN | Coquitlam Foundation | 3,206,773 | 256,023 |
| ON | Community Foundation of Swan Valley Inc. | 3,197,058 | 201,279 |
| ВС | The Perth and District Community Foundation | 3,174,471 | 249,539 |
| MN | Parksville-Qualicum Foundation | 2,956,637 | 106,121 |
| ON | Community Foundation of the Kootenay Rockies | 2,898,482 | 125,776 |
| ON | Phoenix Foundation of the Boundary Communities | 2,834,885 | 173,514 |
| ВС | Quesnel Community Foundation | 2,803,402 | 104,206 |
| MN | Grand Bend Community Foundation | 2,571,337 | 158,405 |
| MN | Revelstoke Community Foundation | 2,468,832 | 155,482 |
| MN | Creston Kootenay Foundation | 2,408,747 | 150,755 |
| ВС | Carleton North Community Foundation | 2,403,710 | 413,428 |
| ВС | Westshore Community Foundation Inc. | 2,284,953 | 138,580 |
| ON | Westshore Community Foundation Inc. | 2,284,953 | 138,580 |
| ON | Sussex Area Community Foundation Inc. | 2,258,508 | 164,707 |
| ВС | Virden Area Foundation Inc. | 2,194,615 | 93,390 |
| MN | Delta Foundation | 2,155,036 | 61,844 |
| MN | The Carman Area Foundation Inc. | 2,122,500 | 319,423 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|---------------------|
| ON | Fondation Communautaire du Temiskaming | 2,106,890 | 239,922 |
| MN | The Minnedosa Foundation Inc. | 2,059,290 | 128,990 |
| ON | Pilot Mound & District Foundation Inc. | 2,043,708 | 156,760 |
| MN | Thompson Community Foundation | 1,966,434 | 164,935 |
| ON | Morden Area Foundation Inc. | 1,924,122 | 102,228 |
| AT | The Glenboro Area Foundation Inc. | 1,844,387 | 262,203 |
| AB | North Norfolk – MacGregor Foundation Inc. | 1,778,327 | 68,081 |
| ВС | Community Foundation of Newfoundland and Labrador | 1,630,469 | 141,163 |
| AT | Forest Community Foundation | 1,593,640 | 89,399 |
| SK | Family & Friends Community Foundation Inc. | 1,572,995 | 73,612 |
| ON | Elkhorn & Area Foundation | 1,501,592 | 85,774 |
| MN | Tiger Hills Community Foundation Inc. | 1,494,738 | 39,411 |
| ВС | Oxford Community Foundation | 1,488,047 | 144,329 |
| MN | The Altona Community Foundation Inc. | 1,433,477 | 57,240 |
| ON | North Bay and Area Community Foundation | 1,418,216 | 470,127 |
| ВС | Prince Albert and Area Community Foundation Inc. | 1,241,679 | 98,955 |
| SK | Campbell River Community Foundation | 1,235,425 | 133,695 |
| ВС | Bulkley Valley Community Foundation | 1,213,322 | 54,194 |
| MN | Battlefords and District Community Foundation Inc. | 1,190,936 | 89,007 |
| ON | Roblin District Community Foundation | 1,156,695 | 176,011 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|------------------|
| MN | Maple Ridge Community Foundation | 1,148,937 | 202,042 |
| MN | Golden & District Community Foundation | 1,106,651 | 71,510 |
| ON | Northern Neighbours Foundation, Inc. | 1,078,598 | 149,567 |
| AT | LeRoi Community Foundation | 1,057,565 | 42,113 |
| ВС | Brockville and Area Community Foundation | 1,056,782 | 41,756 |
| АВ | Living Legacy Community Foundation | 1,032,034 | 308,109 |
| ON | Muskoka Community Foundation | 1,026,406 | 152,546 |
| ВС | The Steinbach Community Foundation Inc. | 1,017,843 | 25,770 |
| ON | The Interlake Community Foundation Inc. | 979,473 | 78,205 |
| ON | The Deep River and District Community Foundation | 970,672 | 108,751 |
| ВС | Aylmer Area Community Foundation | 954,305 | 27,032 |
| MN | Alberni Valley Community Foundation | 951,062 | 61,361 |
| MN | Powell River Community Foundation | 912,099 | 30,384 |
| ON | Brokenhead River Community Foundation Inc. | 898,132 | 52,294 |
| ВС | The Southwest Manitoba Regional Foundation | 820,293 | 28,507 |
| SK | Pinawa Community Foundation Inc. | 818,131 | 90,406 |
| MN | Barrie Community Foundation | 800,616 | 266,230 |
| ON | Souris Glenwood Foundation Inc. | 756,960 | 25,913 |
| ON | Reston and Area Foundation Inc. | 756,749 | 45,606 |
| AT | Pembina – Manitou Area Foundation Inc. | 718,512 | 11,576 |

| | Foundation | Total Assets | Amount Disbursed |
|----|---|-----------------|---------------------|
| ON | Pembroke Petawawa District Community Foundation | 650,948 | 173,019 |
| ВС | Port Coquitlam Community Foundation | 643,028 | 219,572 |
| ВС | Northeast Regional Community Foundation | 642,802 | 13,855 |
| ON | The Cartwright and Area Foundation Inc. | 606,770 | 38,702 |
| AB | Port Moody Foundation | 599,090 | 37,388 |
| ON | Squamish Community Foundation | 593,181 | 55,058 |
| ON | The Temagami Community Foundation | 587,793 | 72,238 |
| ВС | Headingley Community Foundation | 542,879 | 41,236 |
| ON | Plum Coulee Community Foundation | 538,266 | 55,345 |
| MN | Lac du Bonnet and District Foundation | 535,129 | 21,993 |
| AT | Columbia Valley Community Foundation | 523,634 | 299,875 |
| ВС | Prince Rupert Regional Community Foundation | 523,481 | 21,437 |
| MN | Rivers and Area Community Foundation Inc. | 506,031 | 52,516 |
| ВС | Osprey Community Foundation | 498,023 | 527,003 |
| MN | Centre Wellington Community Foundation | 491,743 | 74,543 |
| ON | Grandview & District Community Foundation | 491,295 | 41,637 |
| ON | Oak Lake & Area Foundation Inc. | 464,511 | 29,930 |
| ON | Miami and Area Foundation Inc. | 462,719 | 32,274 |
| MN | Kitimat Community Foundation | 459,237 | 70,283 |
| ON | Wawanesa Community Foundation Inc. | 445,491 | 17,706 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|-----------------|---------------------|
| ON | Hamiota Community Foundation | 400,352 | 8,193 |
| ВС | Nakusp and Area Community Foundation | 340,327 | 15,945 |
| MN | Bowen Island Community Foundation | 322,434 | 276,924 |
| MN | Birtle and District Foundation | 294,791 | 49,398 |
| AT | Coldwell Community Foundation | 258,051 | 18,442 |
| ВС | Wood Buffalo Community Foundation | 248,024 | 803,624 |
| MN | North Thompson Communities Foundation | 240,887 | 16,043 |
| ON | Cypress River & Area Foundation Inc. | 221,579 | 3,318 |
| ВС | Airdrie and District Community Foundation | 221,564 | 1,625,453 |
| ON | Thetis Island Community Fund | 217,701 | 29,320 |
| AT | The Morris Area Foundation Inc. | 216,540 | 14,445 |
| MN | Rural Communities Foundation of Nova Scotia | 198,674 | 57,861 |
| ON | Community Foundation of Castlegar & District | 196,703 | 14,492 |
| ON | Kimberley and District Community Foundation | 195,183 | 43,474 |
| ВС | Shoal Lake Community Foundation | 173,295 | 27,740 |
| ВС | Holland & Area Community Foundation Inc. | 166,706 | 6,793 |
| ВС | Caledonia Community Foundation | 160,698 | 35,632 |
| ВС | Bradford West Gwillimbury and District Community Foundation (BWGDCF) | 157,410 | 3,343 |
| AB | Icelandic River Community Foundation | 129,093 | 9,121 |
| ON | Hamiota Community Foundation | 400,352 | 8,193 |

| | Foundation | Total Assets | Amount Disbursed |
|----|--|---------------|---------------------|
| AB | Haida Gwaii Trust | 120,260 | 2,492 |
| ON | Sturgeon Community Foundation Inc. | 88,137 | 2,636 |
| AB | St. Albert Community Foundation | 80,192 | 179,582 |
| SK | The Dufferin Community Foundation | 8,196 | 27,645 |
| | Bottom 165 Foundations | 749,255,245 | 63,466,363 |
| | Top 5 Foundations | 3,012,911,280 | 182,921,053 |
| | Total Community Foundations | 3,762,166,525 | 246,387,416 |
| | Percentage of Assets Disbursed Overall | | 6.55% |
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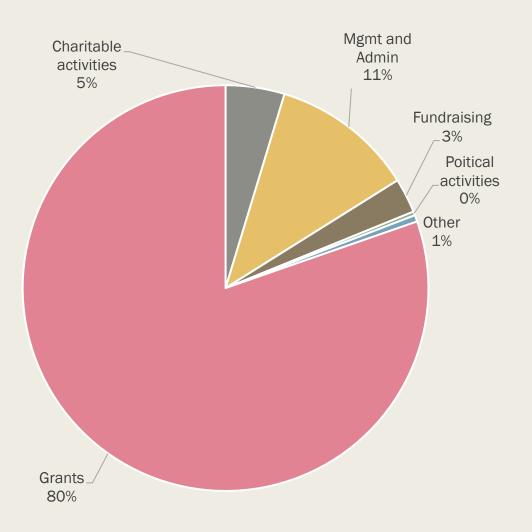
Appendix B

Top 5 Expenditure
Breakdown by
Foundation



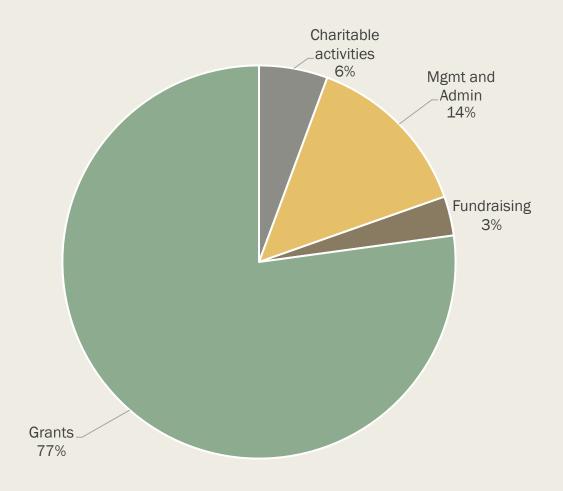
The Vancouver Foundation

Total Disbursements, 2014 - 2018 \$335,315,821



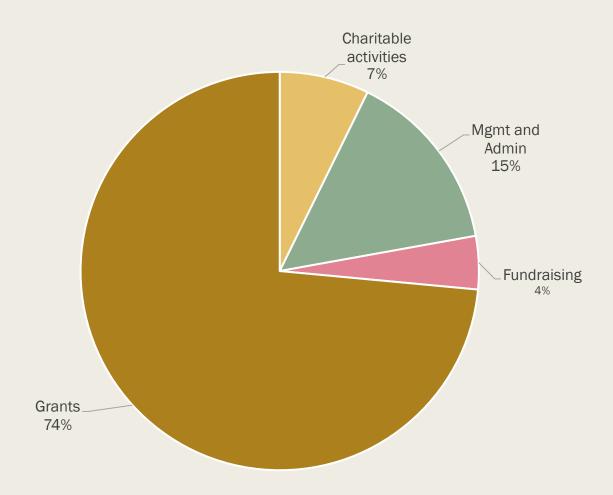
The Winnipeg Foundation

Total Disbursements, 2014 - 2018 \$187,087,209



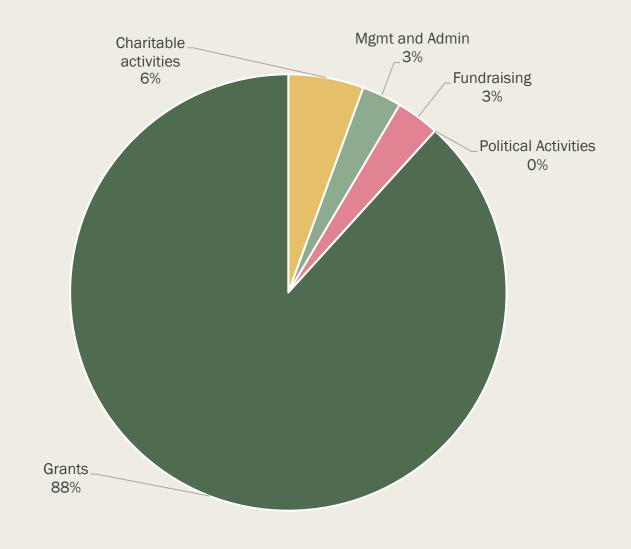
The Toronto Foundation

Total Disbursements, 2015 - 2019 \$93,918,338



The Victoria Foundation

Total Disbursements, 2015 - 2019 \$99,968,829



The Foundation of Greater Montreal

Total Disbursements, 2015 - 2019 \$61,283,024

